

Office of the Secretary Washington, D.C. 20250

The Honorable Blanche L. Lincoln Chairwoman Committee on Agriculture, Nutrition, and Forestry United States Senate 328A Russell Senate Office Building Washington, D.C. 20510

DEC 3 1 2009

Dear Madam Chairwoman:

Section 4141 of the Food, Conservation, and Energy Act of 2008 (FCEA) authorized the Secretary of Agriculture to carry out pilot projects to evaluate health and nutrition promotion in the Supplemental Nutrition Assistance Program (SNAP). FCEA also directed the Secretary to submit a report to the Committee on Agriculture of the House of Representatives and the Committee on Agriculture, Nutrition, and Forestry of the Senate by the end of December each year, describing the status and results of each pilot operated under this authority. This letter serves as the first annual report to Congress.

Although Section 4141 authorized several different types of projects, FCEA provided funding only for incentives at the point of sale to encourage participating households to purchase fruits, vegetables, or other healthful foods. This report, therefore, focuses on USDA's activities to date to plan and develop the Healthy Incentives Pilot (HIP)-our name for the FCEA-funded demonstration and evaluation of point-of-purchase incentives.

When the Department of Agriculture (USDA) began planning for this project, we recognized the importance and the challenge it presents for using the purchase-based nature of the program to encourage and support more healthful food choices. To take full advantage of this opportunity and meet the challenge, USDA made an up-front investment of time and effort so that the project:

- Reflects fully-informed choices among many options for the pilot's scope and approach;
- Addresses the operational requirements of the program's diverse retailer population; and
- Supports a rigorous evaluation with results that tell policy makers whether these incentives make a real difference in the consumption of healthful foods.

Our development process, the key questions and issues that we addressed in designing the project, and its current status are described below.

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The Honorable Blanche L. Lincoln Page 2

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Pilot Design

The design of the pilot and evaluation have been guided by our desire to create a pilot that can successfully increase fruit and vegetable purchases, meets statutory requirements for a strong evaluation, has the potential to be replicated nationwide if successful, and fits within the available funding. Consistent with these goals, HIP will:

- Provide about 7,500 SNAP households (chosen through random selection) with an opportunity to earn the incentive over a 12-month period;
- Operate within a single site with a SNAP caseload of between 35,000 and 60,000 households-an area this size offers involvement by a reasonable number of food retailers and helps to ensure that the evaluation control group (a sample of households who do not participate in HIP) are not aware or influenced by pilot operations;
- Select and support a State SNAP agency and its designated team to plan, implement, and operate the pilot;
- Target the financial incentive to the purchase of fruits and vegetables as defined for the Special Supplemental Nutrition Program for Women, Infants, and Children (WIC) cash value voucher for fruits and vegetables-these include most fruit and vegetable products without added sugar, fats, or oils and encompass all forms (fresh, frozen, canned, and dried);
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- Offer all SNAP-authorized retailers in the pilot area that sell target foods directly to households the opportunity to participate in HIP.

Evaluation Design

The legislation authorizing HIP provides for an evaluation and requires that "the independent evaluation... use rigorous methodologies, particularly random assignment..." To that end, a sample of about 1,500 SNAP households selected from the 7,500 participating in HIP will be randomly assigned to an experimental group, while the same number of SNAP households not participating in HIP will be randomly selected for the control group. Comparisons between these groups will form the basis for determining HIP's impacts. This research design provides the rigor necessary to attribute any changes in fruit and vegetable consumption to the incentive.

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Key evaluation objectives are to:

- Determine if the financial incentive provided by HIP increases the amount of fruits and vegetables consumed;
- Determine if the incentive substitutes for resources that would otherwise have been spent on fruits and vegetables, and if additional calories consumed in fruits and vegetables displace calories from other food groups;
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The evaluation will also assess HIP's impacts on the State SNAP agency and its partners and describe the procedures involved in planning, implementing, and operating the pilot.

Authoritatively addressing the evaluation objectives requires a relatively complex and intensive data collection plan. Detailed information on participant dietary intake will be necessary to answer the main questions about impacts on food consumption. This information will be collected on multiple occasions to assess early dietary changes after a few months of HIP participation and again several months later. In addition, interviews with SNAP staff, EBT vendors, food retailers and other pilot team members will document the implementation experience, potentially different effects on each stakeholder group, and opinions about pilot operations.

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Sincerely,

Kevin W. Concannon

Under Secretary



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Ranking Member
Committee on Agriculture, Nutrition, and Forestry
United States Senate
328A Russell Senate Office Building
Washington, D.C. 20510

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Chairman
Subcommittee on Nutrition and Food Assistance,
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Legislation
Committee on Agriculture, Nutrition, and Forestry
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713 Hart Senate Office Building
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Section 4141 of the Food, Conservation, and Energy Act of 2008 (FCEA) authorized the Secretary of Agriculture to carry out pilot projects to evaluate health and nutrition promotion in the Supplemental Nutrition Assistance Program (SNAP). FCEA also directed the Secretary to submit a report to the Committee on Agriculture of the House of Representatives and the Committee on Agriculture, Nutrition, and Forestry of the Senate by the end of December each year, describing the status and results of each pilot operated under this authority. This letter serves as the first annual report to Congress.

Although Section 4141 authorized several different types of projects, FCEA provided funding only for incentives at the point of sale to encourage participating households to purchase fruits, vegetables, or other healthful foods. This report, therefore, focuses on USDA's activities to date to plan and develop the Healthy Incentives Pilot (HIP)-our name for the FCEA-funded demonstration and evaluation of point-of-purchase incentives.

When the Department of Agriculture (USDA) began planning for this project, we recognized the importance and the challenge it presents for using the purchase-based nature of the program to encourage and support more healthful food choices. To take full advantage of this opportunity and meet the challenge, USDA made an up-front investment of time and effort so that the project:

- Reflects fully-informed choices among many options for the pilot's scope and approach;
- Addresses the operational requirements of the program's diverse retailer population; and
- Supports a rigorous evaluation with results that tell policy makers whether these incentives make a real difference in the consumption of healthful foods.

Our development process, the key questions and issues that we addressed in designing the project, and its current status are described below.

Planning

choices, evaluation features required to provide authoritative results, and retailer and electronic benefit transfer (EBT) system changes needed to support pilot operations. Participants were drawn from universities, the private sector, and other government agencies. They represented diverse interests, including health and nutrition, fruit and vegetable production and marketing, food retailing (including farmers' markets), SNAP agencies, EBT systems; and research design. FNS continued to consult with a variety of experts as it developed the outlines of the pilot project and its evaluation.

Pilot Design

The design of the pilot and evaluation have been guided by our desire to create a pilot that can successfully increase fruit and vegetable purchases, meets statutory requirements for a strong evaluation, has the potential to be replicated nationwide if successful, and fits within the available funding. Consistent with these goals, HIP will:

- Provide about 7,500 SNAP households (chosen through random selection) with an opportunity to earn the incentive over a 12-month period;
- Operate within a single site with a SNAP caseload of between 35,000 and 60,000 households-an area this size offers involvement by a reasonable number of food retailers and helps to ensure that the evaluation control group (a sample of households who do not participate in HIP) are not aware or influenced by pilot operations;
- Select and support a State SNAP agency and its designated team to plan, implement, and operate the pilot;
- Target the financial incentive to the purchase of fruits and vegetables as defined for the Special Supplemental Nutrition Program for Women, Infants, and Children (WIC) cash value voucher for fruits and vegetables-these include most fruit and vegetable products without added sugar, fats, or oils and encompass all forms (fresh, frozen, canned, and dried);
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- Offer all SNAP-authorized retailers in the pilot area that sell target foods directly to households the opportunity to participate in HIP.

Evaluation Design

The legislation authorizing HIP provides for an evaluation and requires that "the independent evaluation...use rigorous methodologies, particularly random assignment..." To that end, a sample of about 1,500 SNAP households selected from the 7,500 participating in HIP will be randomly assigned to an experimental group, while the same number of SNAP households not participating in HIP will be randomly selected for the control group. Comparisons between these groups will form the basis for determining HIP's impacts. This research design provides the rigor necessary to attribute any changes in fruit and vegetable consumption to the incentive.

The Honorable Jack Kingston Page 3

Key evaluation objectives are to:

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The evaluation will also assess HIP's impacts on the State SNAP agency and its partners and describe the procedures involved in planning, implementing, and operating the pilot.

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Pilot applications from States are due by May 21, 2010, and evaluation proposals are due by March 15, 2010. FNS expects to award the evaluation contract in June 2010 and select a pilot site in August 2010. Depending on the site selected and the time necessary to make the needed EBT and retailer information technology system changes, the pilot will begin operations about 12 to 15 months after selection (roughly late 2011). We estimate that the evaluation will be completed in late 2013 or about 12 months after HIP operations end. The operational time lines are subject to change based on first hand implementation experience.

The Honorable Jack Kingston Page 4

If you have any questions or would like additional information about our progress to date or other issues related to the pilot, please feel free to contact me. A similar letter is being sent to your colleagues.

Sincerely,

Kevin W. Concannon

Under Secretary



Office of the Secretary Washington, D.C. 20250

The Honorable Joe Baca
Chairman
Subcommittee on Department Operations,
Oversight, Nutrition, and Forestry
Committee on Agriculture
U.S. House of Representatives
2245 Rayburn House Office Building
Washington, D.C. 20515

DEC 3 1 2009

Dear Congressman Baca:

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The Honorable Joe Baca Page 4

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Sincerely,

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Under Secretary



Office of the Secretary Washington, D.C. 20250

The Honorable Jeff Fortenberry
Ranking Member
Subcommittee on Department Operations,
Oversight, Nutrition, and Forestry
Committee on Agriculture
U.S. House of Representatives
1535 Longworth House Office Building
Washington, D.C. 20515-2701

DEC 3 1 2009

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The Honorable Jeff Fortenberry Page 2

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Sincerely,

Kevin W. Concannon

Under Secretary



Office of the Secretary Washington, D.C. 20250

The Honorable Collin Peterson Chairman Committee on Agriculture U.S. House of Representatives 1301 Longworth House Office Building Washington, D.C. 20515

DEC 3 1 2009

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The Honorable Collin Peterson Page 3

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Kevin W. Concannon

Under Secretary



United States Department of Agriculture

Office of the Secretary Washington, D.C. 20250

DEC 3 1 2009

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Ranking Member
Committee on Agriculture
U.S. House of Representatives
2311 Rayburn House Office Building
Washington, D.C. 21515

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Planning

To help ensure the success of this project, the Food and Nutrition Service (FNS) brought key stakeholders together in October 2008 to discuss pilot features expected to promote healthy food

choices, evaluation features required to provide authoritative results, and retailer and electronic benefit transfer (EBT) system changes needed to support pilot operations. Participants were drawn from universities, the private sector, and other government agencies. They represented diverse interests, including health and nutrition, fruit and vegetable production and marketing, food retailing (including farmers' markets), SNAP agencies, EBT systems; and research design. FNS continued to consult with a variety of experts as it developed the outlines of the pilot project and its evaluation.

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In conclusion, I am pleased to report that we have worked hard to ensure that the substantial investment that Congress made in HIP will, once operations and evaluation are complete, yield rigorous information on the impact of point-of-sale incentives on fruit and vegetable consumption. I look forward to steady progress in selecting, establishing, and launching HIP in the coming year.

The Honorable Frank Lucas Page 4

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Sincerely,

Keem W Conconnon
Kevin W. Concannon

Under Secretary

Food, Nutrition, and Consumer Services



United States Department of Agriculture

Office of the Secretary Washington, D.C. 20250

The Honorable Herbert Kohl
Chairman
Subcommittee on Agriculture, Rural Development,
Food and Drug Administration, and Related Agencies
Committee on Appropriations
United States Senate
129 Dirksen Senate Office Building
Washington, D.C. 20510

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Dear Senator Kohl:

Section 4141 of the Food, Conservation, and Energy Act of 2008 (FCEA) authorized the Secretary of Agriculture to carry out pilot projects to evaluate health and nutrition promotion in the Supplemental Nutrition Assistance Program (SNAP). FCEA also directed the Secretary to submit a report to the Committee on Agriculture of the House of Representatives and the Committee on Agriculture, Nutrition, and Forestry of the Senate by the end of December each year, describing the status and results of each pilot operated under this authority. This letter serves as the first annual report to Congress.

Although Section 4141 authorized several different types of projects, FCEA provided funding only for incentives at the point of sale to encourage participating households to purchase fruits, vegetables, or other healthful foods. This report, therefore, focuses on USDA's activities to date to plan and develop the Healthy Incentives Pilot (HIP)-our name for the FCEA-funded demonstration and evaluation of point-of-purchase incentives.

When the Department of Agriculture (USDA) began planning for this project, we recognized the importance and the challenge it presents for using the purchase-based nature of the program to encourage and support more healthful food choices. To take full advantage of this opportunity and meet the challenge, USDA made an up-front investment of time and effort so that the project:

- Reflects fully-informed choices among many options for the pilot's scope and approach;
- Addresses the operational requirements of the program's diverse retailer population; and
- Supports a rigorous evaluation with results that tell policy makers whether these incentives make a real difference in the consumption of healthful foods.

Our development process, the key questions and issues that we addressed in designing the project, and its current status are described below.

Planning

To help ensure the success of this project, the Food and Nutrition Service (FNS) brought key stakeholders together in October 2008 to discuss pilot features expected to promote healthy food

The Honorable Herb Kohl Page 2

choices, evaluation features required to provide authoritative results, and retailer and electronic benefit transfer (EBT) system changes needed to support pilot operations. Participants were drawn from universities, the private sector, and other government agencies. They represented diverse interests, including health and nutrition, fruit and vegetable production and marketing, food retailing (including farmers' markets), SNAP agencies, EBT systems; and research design. FNS continued to consult with a variety of experts as it developed the outlines of the pilot project and its evaluation.

Pilot Design

The design of the pilot and evaluation have been guided by our desire to create a pilot that can successfully increase fruit and vegetable purchases, meets statutory requirements for a strong evaluation, has the potential to be replicated nationwide if successful, and fits within the available funding. Consistent with these goals, HIP will:

- Provide about 7,500 SNAP households (chosen through random selection) with an opportunity to earn the incentive over a 12-month period;
- Operate within a single site with a SNAP caseload of between 35,000 and 60,000 households-an area this size offers involvement by a reasonable number of food retailers and helps to ensure that the evaluation control group (a sample of households who do not participate in HIP) are not aware or influenced by pilot operations;
- Select and support a State SNAP agency and its designated team to plan, implement, and operate the pilot;
- Target the financial incentive to the purchase of fruits and vegetables as defined for the Special Supplemental Nutrition Program for Women, Infants, and Children (WIC) cash value voucher for fruits and vegetables-these include most fruit and vegetable products without added sugar, fats, or oils and encompass all forms (fresh, frozen, canned, and dried);
- Provide an incentive equal to 30 percent of the cost of each target food purchase with a monthly cap to help discourage misuse;
- Use the existing SNAP EBT infrastructure to deliver the incentive, crediting the incentive to household EBT accounts with each target food purchase (once the incentive is posted to the account it can be used like any other SNAP benefit); and
- Offer all SNAP-authorized retailers in the pilot area that sell target foods directly to households the opportunity to participate in HIP.

Evaluation Design

The legislation authorizing HIP provides for an evaluation and requires that "the independent evaluation... use rigorous methodologies, particularly random assignment..." To that end, a sample of about 1,500 SNAP households selected from the 7,500 participating in HIP will be randomly assigned to an experimental group, while the same number of SNAP households not participating in HIP will be randomly selected for the control group. Comparisons between these groups will form the basis for determining HIP's impacts. This research design provides the rigor necessary to attribute any changes in fruit and vegetable consumption to the incentive.

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Key evaluation objectives are to:

- Determine if the financial incentive provided by HIP increases the amount of fruits and vegetables consumed;
- Determine if the incentive substitutes for resources that would otherwise have been spent on fruits and vegetables, and if additional calories consumed in fruits and vegetables displace calories from other food groups;
- Identify the household characteristics and circumstances that influence any observed impact; and
- Estimate the Federal, State and local administrative expenses and benefits.

The evaluation will also assess HIP's impacts on the State SNAP agency and its partners and describe the procedures involved in planning, implementing, and operating the pilot.

Authoritatively addressing the evaluation objectives requires a relatively complex and intensive data collection plan. Detailed information on participant dietary intake will be necessary to answer the main questions about impacts on food consumption. This information will be collected on multiple occasions to assess early dietary changes after a few months of HIP participation and again several months later. In addition, interviews with SNAP staff, EBT vendors, food retailers and other pilot team members will document the implementation experience, potentially different effects on each stakeholder group, and opinions about pilot operations.

Current Status

FNS will competitively select a State SNAP agency and team for the pilot, as well as an independent contractor to carry out the evaluation. An announcement of the competition for both the pilot cooperative agreement and evaluation contract was made on December 18, 2009. This announcement can be viewed at www.fns.usda/snap/hip.

Pilot applications from States are due by May 21, 2010, and evaluation proposals are due by March 15, 2010. FNS expects to award the evaluation contract in June 2010 and select a pilot site in August 2010. Depending on the site selected and the time necessary to make the needed EBT and retailer information technology system changes, the pilot will begin operations about 12 to 15 months after selection (roughly late 2011). We estimate that the evaluation will be completed in late 2013 or about 12 months after HIP operations end. The operational time lines are subject to change based on first hand implementation experience.

In conclusion, I am pleased to report that we have worked hard to ensure that the substantial investment that Congress made in HIP will, once operations and evaluation are complete, yield rigorous information on the impact of point-of-sale incentives on fruit and vegetable consumption. I look forward to steady progress in selecting, establishing, and launching HIP in the coming year.

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If you have any questions or would like additional information about our progress to date or other issues related to the pilot, please feel free to contact me. A similar letter is being sent to your colleagues.

Sincerely,

Kevin W. Concannon

Under Secretary

Food, Nutrition, and Consumer Services



United States Department of Agriculture

Office of the Secretary Washington, D.C. 20250

The Honorable Sam Brownback
Ranking Member
Subcommittee on Agriculture, Rural Development,
Food and Drug Administration, and Related Agencies
Committee on Appropriations
United States Senate
303 Hart Senate Office Building
Washington, D.C. 20510

DEC 3 1 2009

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